



2024 Annual Budget Report

Q2 Analysis: August 6, 2024



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Executive Summary

The financial prospects of the Washtenaw County Road Commission (WCRC) remain positive and aligned with initial budget forecasts. Staff will continue to be vigilant, overseeing both income and expenditures to ensure the organization maintains its strong position until year-end.

Based on the second quarter analysis, the following is a summary of proposed changes to the WCRC 2024 budget:

- **Michigan Transportation Fund (MTF):** MTF revenue continues to trend positively, and the budgeted amount is being increased \$750,000 for a total of \$36,750,000.
- **Adjustments to various road projects:** Projects listed below were added to or modified for the 2024 budget.
 - Bemis Rd Paving Project - increase
 - Jackson Rd Concrete Rehabilitation Project - increase
 - Geddes Rd Non-motorized Project moved to 2025 - decrease
 - Local Rd Program Projects - added
 - Platt Rd Resurfacing Project - added

See Appendix I for details.

- **Additional pension payment:** WCRC will make an additional payment of \$500,000 to Municipal Employees' Retirement System (MERS) of Michigan that manages the WCRC post-employment retirement pension funds.
- **Capital outlay:** The 2023 budget included heavy trucks that did not arrive until 2024. As a result, an additional \$756,000 was carried over to 2024 which represents the 6 heavy truck cab and chassis received. Also, the Yard 1 parking lot resurfacing has been delayed. This results in a decrease of \$500,000.

Fund Balance

The fund balance is an important safety net, especially when faced with uncertainties like an extreme weather event or unplanned infrastructure project. If the proposed amendments to the 2024 budget are approved, the projected year-end fund balance will be approximately \$17.7 million, or 16.4% of expenditures.

Proposed Budget Revisions

BUDGET REVISIONS (000'S)

	2024 FIRST QUARTER BUDGET	PROPOSED REVISIONS	RECOMMENDED BUDGET
REVENUES			
Mich. Transportation Fund	36,000	750	36,750
Federal/State Funds	12,632	(590)	12,042
Trunkline Maintenance	3,595		3,595
Township Contribution	4,560	8,150	12,710
Other Contribution	7,546	(1,028)	6,518
Miscellaneous Inc.	2,980	450	3,430
TOTAL	67,313	7,732	75,045
EXPENDITURES			
Administration	1,770		1,770
Operations	12,524	35	12,559
Engineering	4,065		4,065
Nondepartmental	10,535	467	11,002
Debt Service	1,668		1,668
Total expenditures b/f project expenditures	30,562	502	31,064
Project expenditures:			
Reimb Road, C/O and STL	48,363	7,930	56,293
TOTAL EXPENSES	78,925	8,432	87,357
REV Over/(Under) EXP	(11,612)	(700)	(12,312)
2023 Fund Balance (Audited)	30,016		30,016
2024 Fund Balance (projected)	18,404		17,704

* \$3,359,509 is Nonspendable assets/prepaid expenses.

Revenue

Michigan Transportation Fund (MTF)

MTF is typically the largest funding source for WCRC. This revenue is generated by state fuel taxes and vehicle registration fees. Once collected, the funds are disbursed by the state treasurer through a prescribed formula to Act 51 road agencies across the state, including WCRC.

MTF revenue is trending positively. It will be revisited during the second quarter budget review for a possible positive adjustment. This will continue to be monitored closely throughout the year.

Q1 Update: 2024 MTF projections remain consistent with previous projections provided by the State of Michigan. Due to timing issues, which are typical for the first quarter budget review, March MTF has not been received. Therefore, only two months of MTF revenues are acknowledged, which are as budgeted.

Q2 Update: The revenues for the first five months of the year are approximately 2% higher than budgeted.

	2024	
Budget	YTD	Percentage Rcvd
\$ 36,000,000	\$ 15,387,837	43%

Federal/State Funds

Another important funding source for road agencies like WCRC is federal and state aid. The funding summarized below is a combination of WCRC's planned federal aid projects and grants administered by WCRC through Michigan Department of Transportation (MDOT) for specific projects. WCRC staff works extremely hard to apply for these competitive grants in order to improve critical infrastructure. Federal/State projects require a specific percentage of funding match, in most cases, WCRC uses MTF revenue as the required match.

In 2024, WCRC plans to complete major road projects funded by federal/state aid, including:

- Miller Rd at Zeeb Rd Roundabout
- N. Territorial Rd at Dexter Town Hall Rd Hill cut and Intersection Improvements
- N. Territorial Rd at Webster Church Rd Traffic Signal and Intersection Improvements
- Stony Creek Rd over Paint Creek Bridge Replacement
- Whittaker Rd at Willis Rd Roundabout

In partnership with the Washtenaw County Parks and Recreation Commission (WCPARC) and Superior Township, WCRC plans to help facilitate non-motorized projects receiving federal funds, including:

- Completing a non-motorized pathway along Huron River Dr between Zeeb Rd and Delhi Metropark (Segment D3) in Scio Township. This project was carried over from 2023.

Finally, construction is complete on the new WCRC salt storage facility. Due to the maintenance contract with MDOT on the state trunkline system, MDOT will contribute approximately \$2 million toward the new salt barn. The contribution is based on the percentage of salt used on the state system.

The timing of construction could have significant impacts on federal/state revenues as well as the local match if the projected level of completion varies from the actual level by year-end.

Q1 Update: Due to seasonal limitations on construction work, federal/state revenues are typically limited in the first quarter.

Q2 Update: Federal/state revenue activities represent primarily a continuation of carryover projects from 2023 as well as 2024 projects including Miller Rd at Zeeb Rd Roundabout and North Territorial Rd at Dexter Town Hall Rd Hill cut and Intersection Improvements, along with other various projects.

Budget	YTD	Percentage Rcvd
\$ 12,632,000	\$ 2,582,337	20%

See Appendix I for a summary of 2024 primary road projects which includes those funded by federal funds.

State Trunkline Maintenance

Since the 1940s, MDOT has contracted with WCRC to provide routine maintenance on the state trunkline roads within Washtenaw County. These services include winter maintenance, pothole patching, guardrail repair, etc. WCRC has a dedicated state trunkline crew funded by MDOT to conduct this work.

The State Trunkline Maintenance budget reflects the anticipated FY-2024 contract budget authorized by MDOT.

Q1 Update: The state trunkline maintenance revenues reflect actual expenditures and are approximately \$80,000 lower than the same time last year due to lower winter maintenance costs.

Q2 Update: The state trunkline maintenance revenues reflect actual expenditures and are approximately \$400,000 lower than the same time last year due to lower winter maintenance costs and lower patching costs.

Budget	2024 YTD	Percentage Rcvd
\$ 3,595,000	\$ 1,962,351	54%

Township Contributions

Financial partnerships with Washtenaw County's 20 townships are critical for the improvement of local roads across the county. Each year, WCRC allocates a portion of MTF revenue into a Local Road Matching Program for the townships. Funding is disbursed to the townships through a prescribed formula. In addition, WCRC offers a matching program to help replace culverts on local roads.

Until township projects have been identified and township agreements are approved, township contributions are anticipated to only leverage the monies available through the Local Road Matching Program in 2024. WCRC's contribution to the Local Road Matching Program is \$2 million, which is a \$500,000 increase as compared to 2023.

WCRC is also working with the townships and the Washtenaw County Water Resources Commissioner's Office (WCWRC) to accomplish \$1.5 million in culvert improvements related to the WCWRC Storm Water Grant. The townships are anticipated to contribute \$1 million towards this program.

See Appendix J for a list of Storm Water Grant funded culvert projects.

Additional contributions are expected from:

- Pittsfield Township for mast arm upgrades at a new traffic signal at the intersection of Ellsworth Rd and Oak Valley Dr, WCRC will install.
- Superior Township for costs on the Geddes Rd Pathway project.

Q1 Update: A payment was received from Pittsfield Township for costs on Platt Road Greenway Phase 2.

Q2 Update: Two payments were received from Pittsfield Township for costs on the Platt Road Greenway Phase 2. The initial group of township billings will be prepared and submitted in July.

			2024	
Budget Category		Budget	YTD	Percentage Rcvd
Local Road Program		\$ 2,780,000	0	0%
Traffic Calming		100,000	0	0%
Culvert replcmts/Storm Water Grant		1,030,000	0	0%
Ellsworth @ Oak Valley		190,000	0	0%
Platt Road Greenway Phase 2		60,000	103,644	173%
Geddes Rd Pathway		400,000	0	0%
		\$ 4,560,000	\$ 103,644	2%

Other Contributions

This revenue category covers a variety of other funding sources. Other Contributions are anticipated to increase in 2024. This includes approximately \$4.5 million in revenue from the Countywide Roads and Non-Motorized Millage approved by voters in August 2020.

Contributions are anticipated from the WCPARC for the Huron River Dr Border-to-Border Trail, Segments D3 and D4.

\$1.1 million in projects are anticipated to be completed in Lyndon and Sylvan Townships with funds received from Consumers Energy as part of its road improvement agreement for the recently completed gas pipeline.

Q1 Update: A payment was received from the WCPARC for the Huron River Dr Border-to Border Trail, Segment D3.

Q2 Update: The initial millage payment was received.

			2024	
Budget Category		Budget	YTD	Percentage Rcvd
County Millage Overlay/Seal		\$4,500,000	\$ 914,398	20%
HRD -B2B Ph D4		275,000	0	0%
HRD - B2B Zeeb -Delhi Phe III		1,215,000	313,411	26%
Miscellaneous		1,556,000	698	0%
		\$7,546,000	\$ 1,228,507	16%

Miscellaneous Income

This category is made up of income from a variety of sources, including interest, land sales/leases, permit fee collection and revenue from Special Assessment Districts (SAD) for specific road improvement projects.

Interest income is projected to be slightly lower in 2024 compared to 2023. Permit/subdivision activities are expected to be lower than 2023 levels. An installment purchase agreement for five heavy trucks is included in the budget.

Q1 Update: Permit/Subdivision activity is higher than budgeted levels in the first quarter due to a high volume of activity. The Other income primarily represents sundry receipts for inspections.

Q2 Update: The Other income primarily represents money collected for permit and subdivision projects as well as proceeds from equipment auctions. Due to favorable investment markets, it is anticipated that Interest Income will be significantly higher than budgeted.

			2024	
Budget Category	Budget		YTD	Percentage Rcvd
Interest Income	\$ 50,000		\$ 433,923	868%
Gain/loss on sale	80,000		0	0%
Land Sales/Leases	1,950,000		37,474	2%
Permits	400,000		434,361	109%
Special Assessment bonds	0		0	
Other	500,000		149,218	30%
	\$ 2,980,000		\$ 1,054,977	35%

Expenditures

Administration

The Administration Department represents WCRC's decision-making body and support staff.

The Administration Department is comprised of:

- Five-member Washtenaw County Board of County Road Commissioners, appointed by the Washtenaw County Board of County Commissioners
- Managing Director
- Finance and IT with five full-time positions authorized
- Human Resources comprised of three full-time employees
- Communications comprised of three full-time employees

The Administration Department accounts for 2% of WCRC's expenditures and will begin the year with an authorized staff of 12 full-time employees and five road commissioners in 2024.

The largest budget item for this department is regular wages, approximately \$1,200,000.

Q1 Update: The overall expenditures in this department are approximately as budgeted in the first quarter.

Q2 Update: The overall expenditures in this department are approximately as budgeted for the mid-point of the year.

See Appendix A for a line-item list of budgeted expenditures.

Operations Department

The primary duty of the Operations Department is the maintenance of roads, roadsides, bridges, equipment and WCRC's facilities.

The Operations Department accounts for 18% of the total yearly expenditure and will begin the year with 89 authorized positions in 2024. 75 of these positions are represented by the Technical, Professional and Office workers Association of Michigan (TPOAM).

The Operations Department is comprised of:

- Eight crews (6 – 12 positions per crew) are responsible for routine and preventative maintenance, construction and emergency response throughout the county.
 - These crews are geographically dispersed throughout the county in six maintenance districts to provide the best service possible.
- Eight fleet maintenance personnel who ensure the readiness and repair of all vehicles and equipment.
- Two stockroom personnel to administer inventory control and procurement of goods and services.
- Four building and grounds personnel responsible for the maintenance and capital outlay of all facilities and properties to support safe and efficient operations.
- Five administrative staff who provide direction and support to all personnel within this group.

Wages continue to be the most significant budget item for this department at approximately \$5.2 million in regular wages and \$1 million in overtime wages.

Q1 Update: Salt and fuel expenditures as well as wages are as expected through the first quarter.

Q2 Update: Operations department expenditures are about as budgeted.

See Appendix B for a line-item list of budgeted expenditures.

Fuel and materials are also significant budget items for this department, including:

- Approximately \$1,100,000 in diesel and unleaded fuel
- Approximately \$1,045,000 budgeted for salt and sand for winter maintenance on county primary and local roads

Engineering Department

The Engineering Department is made up of 35 positions and is divided into three sections – design & construction, permits, and traffic & safety. Eight positions in the Engineering Department are represented by TPOAM.

- The Design & Construction Section is responsible for designing and building various road and bridge projects utilizing federal, state and local funds. This section has ten authorized positions.
- The Permits Section is responsible for processing a wide range of right-of-way and transportation permits with seven authorized positions.
- The Traffic & Safety Section (T&S) is charged with maintaining signs and signals across Washtenaw County. In addition, this section conducts traffic counts, safety studies and works closely with the Design & Construction Section. This section has 14 authorized positions.
- Four administrative staff who provide direction and support to all personnel within this group.

The Engineering Department accounts for 6% of WCRC's expenditures. Wages are the most significant budget item for this department at approximately \$3 million.

Q1 Update: The overall expenditures for this department in the first quarter are as budgeted.

Q2 Update: The overall expenditures for this department are slightly lower than budgeted through the second quarter.

See Appendix C for a line-item list of budgeted expenditures.

Non-Departmental

The non-departmental budget represents 14% of annual costs. The largest expenditures in this budget area are medical insurance payments at approximately \$4.7 million and retirement system contributions at approximately \$3.5 million. Additional payments for Other Post Employment Benefits (OPEB) and pension are not included at this time but will be considered during the first quarter budget review.

Q1 Update: The annual liability insurance premium will not be paid until the second quarter.

Q2 Update: Medical insurance premiums are paid in advance and year-to-date totals include seven months of expenditures.

Also included in this category is the annual retiree health care amount that is invested with the Municipal Employees' Retirement System (MERS) and will be transferred back to WCRC at year-end. Liability premiums were paid in the second quarter and no refund is anticipated. A \$33,000 refund check was received from the County Road Association Self Insurance Fund (CRASIF) based on investment results and favorable workers compensation experiences.

See Appendix D for a line-item list of budgeted expenditures.

Debt Service

Debt service represents approximately 2% of the annual costs.

This includes three equipment installment purchases for dump trucks and mechanical brush mowers and \$588,000 of installment payments for the Northeast Service Center, which was opened in 2018. This also includes installment purchases for the new Yard 1 salt barn of \$475,000.

Q1 Update: All first and second monthly installment purchase payments were made. The principal and initial interest payments were also made for the Northeast Service Center.

Q2 Update: The first and second quarter installment payments were made for all installment purchases.

See Appendix E for a line-item list of budgeted expenditures.

Reimbursable Road Projects

This includes all construction and preventative maintenance projects on primary and local roads across Washtenaw County and accounts for 47% of annual costs (approximately \$33 million). Local matching funds required for federal aid projects, payments to contractors, consultants and right-of-way acquisitions are included in this department.

Q1 Update: Most of the expenditures in this department will take place during the construction season.

Q2 Update: While the 2024 construction season is well underway, due to the timing of payment processing, most project expenditures will not be recognized until later in the year.

See Appendix F for a line-item list of budgeted expenditures.

See Appendix I for a list of 2024 primary road projects.

See Appendix J for a list of 2024 local road projects.

See Appendix K for a map of the 2024 primary road projects.

Capital Improvements

This area includes investments in the equipment and facilities necessary for WCRC to conduct its work and accounts for 10% of annual costs. This year, approximately \$6 million is budgeted to purchase necessary road maintenance equipment, including 13 heavy dump trucks, two graders, nine pickups/SUVs, an aerial lift truck for signals and a tanker truck for dust control. These purchases will allow WCRC to replace vehicles that have reached the end of their useful life.

WCRC plans to spend approximately \$3.8 million on facilities and investments in IT projects. This includes the completion of the new Salt Barn at Yard 1.

Q1 Update: All expenditures are as budgeted during this timeframe.

Q2 Update: All expenditures are as budgeted during this timeframe.

See Appendix G for a line-item list of budgeted expenditures.

See Appendix L for a list of 2024 equipment.

See Appendix M for a list of 2024 facility projects.

See Appendix N for a list of 2024 IT projects.

State Trunkline

This area of the budget includes planned expenditures in material on roads included in MDOT's routine maintenance contract with WCRC and accounts for 1% of annual costs. Approximately \$560,000 is budgeted for salt and sand for winter maintenance on state trunkline roads.

Q1 Update: Salt usage was approximately as budgeted for this timeframe.

Q2 Update: Spending on routine maintenance items continues including guardrail replacements and pothole patching.

See Appendix H for a line-item list of budgeted expenditures.

Appendix A: Line-Item Expenditures – Administration Department

Dept. 216 - 228 - Administrative					
Commissioners, Executive, Finance, Human Resources,					
Information Systems & Legal Departments					
		2023	2024		PERCENTAGE
Account	Description	YTD	BUDGET	YTD	USED
703 - 712	REGULAR WAGES	\$ 542,797	\$ 1,200,000	\$ 564,860	47.07%
703 -712	OVERTIME WAGES	375	6,000	567	9.45%
724	FRINGES	3,762	15,000	7,879	52.53%
727	POSTAGE	18	1,000	10	0.97%
728	OFFICE SUPPLIES	1,137	5,000	816	16.31%
729	ENGINEERING SUPPLIES	0	1,000	0	0.00%
730 & 861.xx	TRAINING	9,241	28,000	13,226	47.23%
734	EMPLOYEE SAFETY SUPPLIES	200	2,000	164	8.21%
735	MISCELLANEOUS SUPPLIES	0	1,000	0	0.00%
801	CONTRACTUAL SERVICES	13,205	25,000	17,910	71.64%
803	LEGAL SERVICES	7,581	60,000	5,585	9.31%
804	AUDIT SERVICES	51,800	53,000	61,600	116.23%
806	LAUNDRY SERVICES	0	0	40	
807	DATA PROCESSING	150,900	275,000	275,454	100.16%
807 001	ANNUAL SOFTWARE MAINT.FEE-PCSI	16,869	21,000	17,628	83.94%
807 002	PCSI PROGRAMMING SUPPORT	2,437	30,000	2,266	7.55%
811	BANK FEES	0	1,000	0	0.00%
816	CREDIT CARD FEES	0	5,000	(250)	-5.00%
817	PAYPAL FEES	5,224	10,000	8,056	80.56%
851	COMM:CELL PHONES/SIGNALS	2,308	8,000	4,013	50.17%
874 001	ADVERTISING	3,836	15,000	3,922	26.14%
874 002	PRINTING EXPENSE	598	3,000	0	0.00%
875	INSURANCE:-PROP & EQP PHYS DAM	0	1,000	0	0.00%
934	REPAIRS/MAINT: OFFICE EQUIPMENT	666	4,000	611	15.28%
941	EQUIPMENT RENTAL	2,216	3,000	2,066	68.88%
669	EQUIPMENT RENTAL CREDIT	(2,216)	(3,000)	(2,066)	68.88%
968 002	DEPRECIATION: ADMIN BUILDING	22,534	79,000	47,039	59.54%
968 007	DEPRECIATION: OFFICE EQP/FURNITURE	39,927	140,000	85,215	60.87%
690	DEPRECIATION CREDIT	(62,461)	(219,000)	(132,253)	60.39%
	TOTAL	\$ 812,954	\$ 1,770,350	\$ 984,356	55.60%

Appendix B: Line-Item Expenditures – Operations Department

Dept. 102 - 118 Operations					
All Yards, the Shop, Building & Grounds comprise the Operations Department Activities					
		2023	2024		PERCENTAGE
Account	Description	YTD	BUDGET	YTD	USED
703 -712	REGULAR WAGES	\$ 2,397,151	\$ 5,206,000	\$ 2,590,163	49.75%
703 -712	OVERTIME WAGES	458,530	1,000,000	487,646	48.76%
724	FRINGE	0	3,000	0	0.00%
728	OFFICE SUPPLIES	1,211	4,000	402	10.05%
729	ENGINEERING SUPPLIES	0	0	0	
730 & 861.XX	TRAINING	14,740	40,000	40,806	102.02%
731	JANITOR SUPPLIES	5,945	16,000	10,216	63.85%
732	TRAFFIC CONTROL SUPPLIES	13,525	22,000	9,154	41.61%
733	WELDING SUPPLIES	3,349	14,000	3,976	28.40%
734	EMPLOYEE SAFETY SUPPLIES	13,383	24,000	10,454	43.56%
735	MISCELLANEOUS SUPPLIES	38,514	91,000	53,305	58.58%
740 001	EQUIPMENT PARTS EXPENSE	81,209	180,000	95,357	52.98%
740 002	DIESEL EXHAUST FLUID EXPENSE	9,380	16,000	6,231	38.95%
740 003	DIESEL FUEL EXPENSE	351,835	825,000	311,878	37.80%
740 004	UNLEADED FUEL EXPENSE	83,310	230,000	78,127	33.97%
740 005	ANTIFREEZE	3,967	8,000	2,955	36.94%
740 006	MOTOR OIL/LUBRICANTS	24,229	42,000	19,943	47.48%
740 007	TIRES & TIRE ACCESSORIES	38,319	95,000	49,299	51.89%
740 008	BLADES	22,077	100,000	28,081	28.08%
761	GRAVEL	37,987	65,000	70,421	108.34%
762	COLD PATCH	44,553	70,000	43,298	61.85%
763	SAND	4,541	45,000	6,800	15.11%
764	SALT	556,171	1,000,000	674,665	67.47%
765	ASPHALT	2,662	30,000	5,433	18.11%
766	BRINE	315,862	900,000	325,043	36.12%
767	CULVERT	2,976	12,000	1,861	15.51%
768	SIGNS	0	0	316	
769	GUARDRAIL	1,916	3,000	0	0.00%
770	POSTS	923	0	0	
771	LIMESTONE	394,527	600,000	448,343	74.72%
773	MISC SLAG/STONE	32,977	95,000	48,800	51.37%
774	DRAINAGE ITEMS/CEMENT	1,154	10,000	1,129	11.29%
790	SMALL ROAD TOOLS	6,082	18,000	4,047	22.49%
791 074	INVENTORY ADJ:EQP REPAIR PARTS	(541)	15,000	1,052	7.01%
791 076	INVENTORY ADJ: ROAD MATERIALS	0	13,000	0	0.00%
801	CONTRACTUAL SERVICES	85,752	500,000	133,798	26.76%
805	HEALTH SERVICES	345	1,000	475	47.50%
806	LAUNDRY SERVICES	3,737	8,000	3,921	49.02%
807	DATA PROCESSING	4,972	14,000	4,032	28.80%

Appendix B: Line-Item Expenditures – Operations Department

851	COMMUNICATIONS: CELL PHONE/TELEPN	24,774	55,000	26,123	47.50%
852	COMMUNICATIONS: RADIO	0	50,000	2,610	5.22%
853	COMMUNICATIONS: ANSWERING SERVICE	4,770	13,000	4,455	34.27%
874 001	ADVERTISING	176	2,000	0	0.00%
874 002	PRINTING EXPENSE	754	1,000	0	0.00%
875 000	INSURANCE: PROPERTY EQP PHYS DAMAGE	(16,280)	0	(8,093)	
882 000	INSURANCE: LIABILITY	0	4,000	0	0.00%
890	CLAIMS PAID	240	0	360	
921	UTILITIES: ELECTRIC SERVICE	93,379	175,000	71,299	40.74%
922	UTILITIES: HEAT/GAS/FUEL	72,542	117,000	73,372	62.71%
923	UTILITIES: WATER & SEWER	9,712	27,000	11,346	42.02%
931	REPAIRS/MAINT: BUILDINGS	51,399	200,000	121,294	60.65%
932	REPAIRS/MAINT: YARD & STORAGE	38,835	72,000	28,867	40.09%
933	REPAIRS/MAINT: SHOP EQUIPMENT	7,963	21,000	6,832	32.53%
934	REPAIRS/MAINT: OFFICE EQUIPMENT	1,656	4,000	1,412	35.30%
938	REPAIRS/MAINT: NON-RD EQP	49,813	125,000	52,729	42.18%
939	REPAIRS/MAINT: ROAD EQUIPMENT	136,911	325,000	134,271	41.31%
941	EQUIPMENT RENTAL	3,489,710	6,400,000	3,612,733	56.45%
669	EQUIPMENT RENTAL CREDIT	(3,480,444)	(6,400,000)	(3,599,825)	56.25%
944	BRINEWELL REGISTRATION FEE	500	5,000	700	14.00%
946	REPAIR/MAINT: FUEL SYSTEM	5,783	12,000	4,877	40.64%
956	SAFETY EXPENSES	0	1,000	0	0.00%
968 002	DEPRECIATION: BUILDINGS	67,602	285,000	141,116	49.51%
968 003	DEPRECIATION: ROAD EQUIPMENT	0	3,150,000	762,413	24.20%
968 004	DEPRECIATION: SHOP EQUIPMENT	9,173	39,000	17,658	45.28%
968 006	DEPRECIATION: YARD & STORAGE	45,971	180,000	193,754	107.64%
968 008	DEPRECIATION: DEPLETABLE ASSETS	0	0	0	
690 XXX	DEPRECIATION CREDIT	(122,746)	(3,654,000)	(1,114,941)	30.51%
	TOTAL	\$ 5,549,463	\$ 12,524,000	\$ 6,116,793	48.84%

Appendix C: Line-Item Expenditures – Engineering Department

Dept. 314 - 328 - Engineering					
This department is comprised of Design & Construction, Permits and Traffic & Safety					
		2023	2024		PERCENTAGE
Account	Description	YTD	BUDGET	YTD	USED
703 - 712	REGULAR WAGES	\$ 1,378,376	\$ 3,000,000	\$ 1,443,051	48.10%
703 -712	OVERTIME WAGES	44,781	115,000	60,766	52.84%
724	FRINGES	6,510	10,000	6,734	67.34%
728	OFFICE SUPPLIES	76	10,000	(46)	-0.46%
729	ENGINEERING SUPPLIES	12,673	26,000	5,257	20.22%
730 & 861.xx	TRAINING	13,807	26,000	14,016	53.91%
732	TRAFFIC CONTROL SUPPLIES	11,775	50,000	23,888	47.78%
734	EMPLOYEE SAFETY SUPPLIES	4,380	6,000	10,120	168.67%
735	MISCELLANEOUS SUPPLIES	156	1,000	0	0.00%
740 001	EQUIPMENT PARTS EXPENSE	28	1,000	169	16.89%
768	SIGNS	58,528	125,000	90,752	72.60%
770	POSTS	14,279	40,000	15,440	38.60%
772	SIGNAL PARTS	56,082	80,000	45,555	56.94%
790	SMALL ROAD TOOLS	150	0	116	
791 076	INVENTORY ADJ: ROAD MATERIALS	0	25,000	0	0.00%
801	CONTRACTUAL SERVICES	61,301	150,000	27,627	18.42%
802 002	ENGRG SERVICES: ROW	0	0	120	
802 003	ENGRG SERVICES: DESIGN	0	0	855	
802 004	TESTING	0	5,000	0	0.00%
802 005	PLANNING	0	16,000	2,880	18.00%
805.000	HEALTH SERVICES	80	0	0	
807	DATA PROCESSING	27,103	55,000	7,899	14.36%
851	COMM:CELL PHONES/SIGNALS	23,210	45,000	22,757	50.57%
874 001	ADVERTISING	276	3,000	260	8.67%
874 002	PRINTING EXPENSE	0	6,000	0	0.00%
921	UTILITIES: SIGNAL ENERGY	84,394	200,000	111,384	55.69%
934	REPAIRS/MAINT: OFFICE EQUIPMENT	764	6,000	654	10.91%
938	REPAIRS/MAINT: NON-RD EQP	20,196	5,000	7,405	148.10%
939	REPAIRS/MAINT: ROAD EQUIPMENT	0	2,000	0	0.00%
941	EQUIPMENT RENTAL	255,177	500,000	278,277	55.66%
669	EQUIPMENT RENTAL CREDIT	(255,177)	(500,000)	(278,277)	55.66%
944	STORM WATER PERMITS	48,094	50,000	3,000	6.00%
961	PROPERTY TAXES	2,472	7,000	0	0.00%
968 005	DEPRECIATION: ENGINEERING EQP	3,949	20,000	7,899	39.49%
690	DEPRECIATION CREDIT	(3,949)	(20,000)	(7,899)	39.49%
	TOTAL	\$ 1,869,489	\$ 4,065,000	\$ 1,900,659	46.76%

Appendix D: Line-Item Expenditures – Non-Departmental

Dept. 550 - Non-Departmental					
This department represents employee benefits as well as membership fees and liability insurance that is applicable to the organization as a whole.					
		2023	2024		PERCENTAGE
Account	Description	YTD	BUDGET	YTD	USED
715	SOCIAL SECURITY/MEDICARE	\$ 361,597	\$ 809,000	\$ 378,469	46.78%
716	MEDICAL INSURANCE	3,545,437	5,200,000	4,316,587	83.01%
717	LIFE INSURANCE	51,959	170,000	82,767	48.69%
718	RETIREMENT	1,393,579	3,485,000	1,423,727	40.85%
719	WORKERS COMPENSATION	29,280	185,000	33,740	18.24%
720	UNEMPLOYMENT	0	10,000	0	0.00%
721	EMPLOYEE DRUG TESTING	3,300	8,000	2,802	35.02%
727	POSTAGE	1,820	10,000	1,957	19.57%
728	OFFICE SUPPLIES	1,587	5,000	938	18.76%
730 & 861.XX	ASSOCIATION FEES	510	69,000	12,846	18.62%
734	EMPLOYEE SAFETY SUPPLIES	9,043	12,000	4,802	40.02%
735	MISCELLANEOUS SUPPLIES	290	2,000	240	12.00%
790	SMALL ROAD TOOLS	0	1,000	0	0.00%
805	HEALTH SERVICES	1,504	6,000	1,650	27.50%
851	COMMUNICATIONS:	0	1,000	0	0.00%
874 002	PRINTING EXPENSE	0	2,000	0	0.00%
875	INSURANCE: PROP & EQP PHYS DAM	184,659	150,000	200,376	133.58%
878	INSURANCE: FLEET LIABILITY/MCC	80,884	70,000	74,411	106.30%
881	INSURANCE: ERRORS & OMISSIONS	94,401	77,000	118,059	153.32%
882	INSURANCE: LIABILITY	249,936	248,000	277,107	111.74%
890	CLAIMS PAID	0	15,000	12,000	80.00%
	TOTAL	\$ 6,009,785	\$ 10,535,000	\$ 6,942,478	65.90%

Appendix E: Line-Item Expenditures – Debt Service

Dept. 660 - Debt Service					
This department represents all of the current portion of long term debt obligations.					
Account	Description	2023	2024		PERCENTAGE USED
		YTD	BUDGET	YTD	
991.011	INSTALL PURCH PRI: 2017 N/E SERVICE CENTER	550,000	550,000	550,000	100%
991.013	INSTALL PURCH PRI: 2018 TRACTORS	59,497	0	0	
991.014	INSTALL PURCH PRI: 2019 HVY TRUCKS	98,508	0	0	
991.015	INSTALL PURCH PRI: 2019 HVY TRUCKS (B)	111,285	139,000	111,285	80%
991.016	INSTALL PURCH PRI: 2020 HVY TRUCKS	124,740	214,000	124,740	58%
991.017	INSTALL PURCH PRI: 2023 ZEEB RD SALT BARN	0	310,000	310,000	
991.0xx	INSTALL PURCH PRI: 2022 HVY TRUCKS	0	230,000	0	0%
995 011	INSTALL PURCH INT: 2017 N/E SERVICE CENTER	26,940	38,000	21,550	57%
995 013	INSTALL PURCH INT: 2018 TRACTORS	947	0	0	
995 014	INSTALL PURCH INT: 2019 HVY TRUCKS	900	0	0	
995 015	INSTALL PURCH INT: 2019 HVY TRUCKS (B)	3,820	2,000	1,243	62%
995 016	INSTALL PURCH INT: 2020 HVY TRUCKS	6,021	5,000	3,026	61%
995 017	INSTALL PURCH INT: 2023 ZEEB RD SALT BARN	0	165,000	86,671	53%
995 0xx	INSTALL PURCH INT: 2022 HVY TRUCKS	0	15,000	0	0%
	TOTAL	\$982,658	\$1,668,000	\$1,208,515	72.45%

Appendix F: Line-Item Expenditure - Reimbursable Road Projects

Dept. 770 - Reimbursable Road Projects					
<p>This budget subcategory includes all contractual obligations for construction and heavy maintenance projects on primary and local roads. We also included are permit activities and township agreement work. This does not include labor and equipment which are included in other department budgets.</p>					
Account	Description	2023 YTD	2024 BUDGET	2024 YTD	PERCENTAGE USED
727	POSTAGE	0	\$ 1,000	0	0.00%
729	ENGINEERING SUPPLIES	509	5,000	0	0.00%
730 & 861.xx	TRAINING	0	0	118	
732	TRAFFIC CONTROL SUPPLIES	4,203	270,000	146,905	54.41%
734	EMPLOYEE SAFETY SUPPLIES	0	1,000	0	0.00%
735	MISCELLANEOUS SUPPLIES	0	2,000	303	15.17%
740 001	EQUIPMENT PARTS EXPENSE	327	1,000	4,432	443.19%
761	GRAVEL	1,123	25,000	4,121	16.48%
762	COLD PATCH	1,046	15,000	4,883	32.55%
763	SAND	72	0	0	
765	ASPHALT	3,920	1,490,000	139,764	9.38%
766	BRINE	23,767	75,000	21,726	28.97%
767	CULVERT	7,200	584,000	35,645	6.10%
768	SIGNS	1,665	6,000	1,987	33.12%
769	GUARDRAIL	794	5,000	272	5.44%
770	POSTS	948	4,000	1,230	30.76%
771	LIMESTONE	14,579	50,000	70,775	141.55%
772	SIGNAL PARTS	34,266	70,000	55,766	79.67%
773	MISC SLAG/STONE	175,143	500,000	123,468	24.69%
774	DRAINAGE ITEMS/CEMENT	0	8,000	2,094	26.18%
790	SMALL ROAD TOOLS	752	5,000	0	0.00%
801	CONTRACTUAL SERVICES	6,727,596	30,534,000	9,087,043	29.76%
802 001	ENGRG SERVICES: CONSTR ENGRG	159,550	927,000	122,820	13.25%
802 002	ENGRG SERVICES: ROW	83,169	200,000	77,492	38.75%
802 003	ENGRG SERVICES: DESIGN	300,289	800,000	373,171	46.65%
802 004	ENGRG SERVICES: TESTING	40,466	275,000	55,764	20.28%
802 005	PLANNING	0	20,000	0	0.00%
803	LEGAL SERVICES	16,697	70,000	13,983	19.98%
864	FUEL SURCHARGE	0	0	0	
874 001	ADVERTISING	0	2,000	0	0.00%
874 002	PRINTING EXPENSE	0	500	0	0.00%
890	CLAIMS PAID	0	500	0	0.00%
921	UTILITIES: SIGNAL ENERGY	5,687	4,000	903	22.56%
941 003	EQUIPMENT RENTAL - NONROAD	14,354	60,000	34,461	57.43%
960	COUNTY DRAIN ASSESSMENT	0	189,000	27,522	14.56%
	TOTAL	\$ 7,618,121	\$ 36,199,850	\$ 10,406,649	28.75%

Appendix G: Line-Item Expenditures – Capital Improvements

Dept. 790 - Capital Improvements					
This budget subcategory category includes capital purchases.					
This does not include labor and equipment which are included in other department budgets.					
		2023	2024		PERCENTAGE
Account	Description	YTD	BUDGET	YTD	USED
971	CAPITAL OUTLAY: LAND	0	\$ 50,000	0	0.00%
974	CAPITAL OUTLAY: LAND IMPRVMTS	0	0	12,856	
975	CAPITAL OUTLAY: BUILDINGS	106,011	900,000	0	0.00%
976	CAPITAL OUTLAY: ROAD EQUIPMENT	271,544	6,927,000	2,763,935	39.90%
977	CAPITAL OUTLAY: SHOP EQUIPMENT	4,477	5,000	1,297	25.95%
978	CAPITAL OUTLAY: ENGRG EQUIPMENT	0	0	5,326	
979	CAPITAL OUTLAY: YARD & STORAGE EQP	62,537	2,915,000	1,316,716	45.17%
980	CAPITAL OUTLAY: OFFICE EQ/FURN	99,432	419,000	71,634	17.10%
	TOTAL	\$ 544,001	\$11,216,000	\$ 4,171,765	37.19%

Appendix H: Line-Item Expenditures – State Trunkline

Dept. 780 - State Trunkline Expenditures					
This budget subcategory includes all state trunkline expenditures.					
This does not include labor and equipment which are included in other department budgets.					
		2023	2024		PERCENTAGE
Account	Description	YTD	BUDGET	YTD	USED
732	TRAFFIC CONTROL SUPPLIES	\$ 59	\$ 8,000	\$ 7,275	90.94%
734	EMPLOYEE SAFETY SUPPLIES	0	1,000	738	73.79%
735	MISCELLANEOUS SUPPLIES	4	1,000	1,204	120.43%
761	GRAVEL	7	1,000	0	0.00%
762	COLD PATCH	33,759	60,000	15,701	26.17%
763	SAND	528	10,000	279	2.79%
764	SALT	285,538	560,000	304,421	54.36%
765	ASPHALT	0	1,000	381	38.10%
766	BRINE	3,102	10,000	1,859	18.59%
767	CULVERT	0	5,000	0	0.00%
768	SIGNS	87	1,000	65	6.48%
769	GUARDRAIL	55,068	125,000	41,011	32.81%
770	POSTS	29	1,000	62	6.22%
771	LIMESTONE	1,978	65,000	121	0.19%
772	SIGNAL PARTS	31,168	4,000	3,984	99.60%
773	MISC SLAG/STONE	193	1,000	100	9.97%
774	DRAINAGE ITEMS/CEMENT	0	1,000	865	86.54%
790	SMALL ROAD TOOLS	24	0	0	
801	CONTRACTUAL SERVICES	301,198	0	30,560	
802 001	ENGRG SERVICES: CONSTR ENGRG	0	0	0	
882	INSURANCE: LIABILITY	15,517	25,000	14,597	58.39%
921	UTILITIES: SIGNAL ENERGY	2,672	6,000	3,567	59.45%
932	REPAIRS/MAINT: YARD & STORAGE	0	1,000	0	0.00%
941 003	EQUIPMENT RENTAL - NONROAD	38,463	60,000	33,080	55.13%
	TOTAL	\$ 769,394	\$ 947,000	\$ 459,871	48.56%

Appendix I: 2024 Primary Road Project List

2024 Primary Road Projects				Federal/State Grants			Contributions from Others			WCRC Expenditures			Total Cost
Project Location	Township	Type of Project	Status	Contracted Construction	Consultant Services and Materials	WCRC Staff	Contracted Construction	Consultant Services and Materials	WCRC Staff	Contracted Construction	Consultant Services and Materials	WCRC Staff	
Road Projects													
7 Mile Rd between Pontiac Trl and Angle Rd	Salem	Pulverize & Pave	Const.				\$ 367			\$ 185	\$ 5	\$ 17	\$ 574
Clark Rd between Hogback Rd and Huron River Dr	Ann Arbor & Pittsfield	Sealcoat	Carryover				\$ 23				\$ 16	\$ 34	\$ 73
County-Wide	County-Wide	Crackseal	Const.							\$ 200	\$ -	\$ 5	\$ 205
Dennison Rd Mooreville Rd - 500 FT south	York	Sealcoat	Const.								\$ 6	\$ 2	\$ 8
Dexter-Chelsea Rd at Island Lk Rd	Scio	Intersection Improvement - Roundabout	Design								\$ 250	\$ 20	\$ 270
Dexter-Chelsea Rd between Dancer Rd and Parker Rd	Lima	Resurfacing	Const.	\$ 493						\$ -	\$ 10	\$ 10	\$ 513
Dexter-Pinkney Rd between Webster Twp Line and County Line	Dexter	Sealcoat	Const.					\$ 46	\$ 92		\$ 34	\$ 70	\$ 242
Dexter-Pinkney Rd between Island Lk Rd and Dexter Twp Line	Webster	Sealcoat	Const.					\$ 5	\$ 11		\$ 6	\$ 12	\$ 34
Dixboro Rd at Pontiac Trail	Salem	Intersection Improvement - Roundabout	Design							\$ 100		\$ 5	\$ 105
Dixboro Rd between Geddes Rd and Plymouth Rd	Ann Arbor	Sealcoat	Const.					\$ 20	\$ 41		\$ 20	\$ 41	\$ 122
Dixboro Rd between Plymouth Rd and M-14	Ann Arbor & Superior	Pulverize & Pave	Const.				\$ 315			\$ 156	\$ 5	\$ 40	\$ 516
Hewitt Rd between Packard Rd and M-17 (Washtenaw Av)	Ypsilanti	Reconstruct	Design								\$ 50	\$ 10	\$ 60
Hogback Rd between M-17 and Clark Rd	Pittsfield	Pulverize & Pave	Const.				\$ 120			\$ 178	\$ 5	\$ 61	\$ 364
Huron River Dr between Huron Rd and Textile Rd	Ypsilanti	Resurfacing	Const.				\$ 605			\$ 416	\$ 5	\$ 178	\$ 1,204
Jackson Rd between Baker Rd and Wagner Rd	Scio	Conc Pavt & Joint Repairs	Const.				\$ 900			\$ 500	\$ 120	\$ 20	\$ 1,540
Martz Rd at Whittaker Rd	Ypsilanti	Intersection Improvement - Roundabout	Design								\$ 100	\$ 15	\$ 115
Moon Rd between Saline-Milan Rd and Willis Rd	York	Sealcoat	Const.								\$ 66	\$ 33	\$ 99
Mooreville Rd between Stony Creek Rd to Saline-Milan Rd	York	Sealcoat	Const.								\$ 40	\$ 21	\$ 61
Miller Rd at Zeeb Rd	Scio	Intersection Improvement - Roundabout	Const.	\$ 630						\$ 620	\$ 200	\$ 25	\$ 1,475
Miller Rd between Wagner Rd and M-14	Scio	Resurfacing	Const.				\$ 193			\$ 19	\$ 5	\$ 27	\$ 244
N. Territorial Rd at Dexter Town Hall Rd	Dexter	Intersection Improvement - Hill Cut	Const.	\$ 1,500						\$ 400	\$ 50	\$ 160	\$ 2,110
North Territorial @ Pontiac Trl	Northfield	Roundabout	ROW								\$ 110		\$ 110
N. Territorial Rd between Mast Rd and Webster Church Rd	Webster	Intersection & Safety	Carryover	\$ 587						\$ 817	\$ 160	\$ 200	\$ 1,764
N. Territorial Rd between Webster Church Rd and Whitmore Lk Rd	Webster & Northfield	Resurfacing	Const.				\$ 595			\$ 203	\$ 5	\$ 33	\$ 836
Parker Rd between Scio Church Rd and Liberty Rd	Scio & Lima	Pulverize & Pave	Const.				\$ 459				\$ 5	\$ 12	\$ 476
Platt Rd between Bemis Rd to US-12	Pittsfield	Sealcoat	Carryover				\$ 60				\$ 22	\$ 37	\$ 119
Platt Rd between Willow Rd and Judd Rd	York	Resurfacing	Const				\$ 276			\$ 276			\$ 552
Platt Rd between US-12 and Ellsworth Rd	Pittsfield	Resurfacing	Const.				\$ 638				\$ 5	\$ 15	\$ 658
Platt Road between City of Milan and Willow Rd	York	Sealcoat	Const.								\$ 43	\$ 22	\$ 65
Pleasant Lake Rd between Sharon Hollow Rd and M-52	Sharon	Sealcoat	Carryover				\$ 74				\$ 32	\$ 24	\$ 130

Appendix I: 2024 Primary Road Project List

2024 Primary Road Projects				Federal/State Grants			Contributions from Others			WCRC Expenditures			
Schneider Rd between Austin Rd and Pleasant Lk Rd	Bridgewater & Freedom	Resurfacing	Const.				\$ 71			\$ 635	\$ 5	\$ 76	\$ 787
Scio Church Rd at Zeeb Rd	Scio	Intersection Improvement - Roundabout	Design								\$ 100	\$ 15	\$ 115
Scio Church Rd between Zeeb Rd and Wagner Rd	Lodi & Scio	Resurfacing	Const.				\$ 358			\$ 219	\$ 5	\$ 12	\$ 594
Sharon Hollow Rd between Austin Rd and Sharon Valley Rd	Manchester & Sharon	Resurfacing	Const.				\$ 237			\$ 277	\$ 35	\$ 29	\$ 578
Sharon Hollow Rd between Township Line and Pleasant Lake Rd	Sharon	Sealcoat	Const.								\$ 50	\$ 27	\$ 77
Sharon Valley Rd between County Line and Sharon Hollow Rd	Sharon	Sealcoat	Const.								\$ 61	\$ 32	\$ 93
Sharon Hollow Rd between Austin Rd and Sharon Township Line	Manchester	Sealcoat	Const.								\$ 30	\$ 15	\$ 45
Tuttle Hill Rd between Martz Rd and Huron River Dr	Ypsilanti	Sealcoat	Const.					\$ 16	\$ 32		\$ 29	\$ 59	\$ 136
Waterloo Rd between Clark Lk Rd and Lingane Rd	Lyndon	Pulverize & Pave	Const.				\$ 88						\$ 88
Whittaker Rd at Willis Rd	Augusta	Intersection Improvement - Roundabout	Const.	\$ 1,200						\$ 300	\$ 25	\$ 20	\$ 1,545
Wiard Rd between I-94 and US-12	Ypsilanti	Sealcoat	Const.					\$ 37	\$ 74		\$ 19	\$ 40	\$ 170
Primary Road Pavement Total				\$ 4,410	\$ -	\$ -	\$ 5,379	\$ 124	\$ 250	\$ 5,501	\$ 1,734	\$ 1,474	\$ 18,872

Appendix I: 2024 Primary Road Project List

2024 Primary Road Projects				Federal/State Grants			Contributions from Others			WCRC Expenditures			
Gravel Road Projects													
County-Wide	County-Wide	Limestone/Gravel Resurfacing	Const.							\$75	\$ 25	\$ 100	
Fletcher Rd between Scio Church Rd and I-94	Lima	Limestone/Gravel Resurfacing	Const.				\$ 54	\$ 108		\$64	\$ 129	\$ 355	
Waterloo Rd between M-52 and Werkner Rd	Lyndon	Limestone and Drainage	Const.				\$ 16	\$ 34		\$23	\$ 48	\$ 121	
Primary Road Limestone Total				\$ -	\$ -	\$ -	\$ -	\$ 70	\$ 142	\$ -	\$ 162	\$ 202	\$ 576
Bridge & Culvert Projects													
Primary & Local Rd CB Cleaning	County-wide	Maintenance	Const.							\$140	\$ 60	\$ 200	
Primary & Local Rd CB Repair	County-wide	Rehabilitation	Const.							\$140	\$ 60	\$ 200	
Stony Creek Rd over Paint Creek	Ypsilanti	Bridge Replacement	Const.	\$ 1,145						\$60	\$ 120	\$ 20	\$ 1,345
Main St over Horseshoe Lk Outlet	Northfield	Bridge Replacement	Design								\$ 30	\$ 5	\$ 35
Tyler Rd Bridge	Ypsilanti	Rehabilitation	Const.							\$ 100	\$ 50	\$ 150	
Primary Road Bridge & Culvert Total				\$ 1,145	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 340	\$ 250	\$ 195	\$ 1,930

Appendix I: 2024 Primary Road Project List

2024 Primary Road Projects				Federal/State Grants			Contributions from Others			WCRC Expenditures			
Traffic & Safety Projects													
CMAQ A2-Saline Rd, Maple Rd, Ellsworth Rd, & Textile Rd	Pittsfield & City of Saline	Traffic Signal	Const.	\$1,263				\$ 60		\$270	\$ 130	\$ 20	\$ 1,743
CMAQ Plymouth Rd Signals Intercon btw Old Earhart Rd and M-153	Ann Arbor & Superior	Traffic Signal	Carryover	\$ 487		\$ 48							\$ 535
County-wide Traffic Signal Interconnect System Enhancement	County-wide	Traffic Signal	Carryover	\$1,225		\$ 125							\$ 1,350
County-wide	County-wide	Forestry	Const.							\$140		\$ 60	\$ 200
County-wide	County-wide	Guardrail Program	Const.							\$150		\$ 10	\$ 160
County-wide Pavement Marking Program	County-wide	Pavement Marking Program	Const.							\$395		\$ 30	\$ 425
Ellsworth Rd at Oak Valley Dr	Pittsfield	Traffic Signal	Carryover				\$310				\$ 5	\$ 10	\$ 325
Parker Rd @ Shield Rd	Scio	Traffic Signal	Design								\$ 30	\$ 5	\$ 35
Geddes Rd at Harris Rd	Superior	Traffic Signal	Carryover							\$20	\$ 100	\$ 120	\$ 240
Huron Rd @ Brinker Way	Ypsilanti	Intersection	Const.				\$ 100		\$ 20	\$20			\$ 140
Safety - Old 12, Werkner & Willis	Lyndon, Sylvan, York & Augusta	Safety	Const.	\$ 1,071						\$120	\$ 10	\$ 20	\$ 1,221
Primary Road Traffic & Safety Total				\$ 4,046	\$ -	\$ 173	\$ 410	\$ 60	\$ 20	\$ 1,115	\$ 275	\$ 275	\$ 6,374
Non-Motorized Projects													
County-wide	County-wide	Non-motorized improvements	Const.							\$250		\$ 10	\$ 260
Ford Blvd at Russell St	Ypsilanti	Traffic Signal	Carryover							\$270	\$ 5	\$ 10	\$ 285
Geddes Rd between Andover Dr and Wexford Rd TAP	Superior	Non-motorized	Carryover	\$0			\$100	\$ -	\$ 10				\$ 110
Huron River Dr B2B Trail between Delhi Metropark and Wagner Rd	Scio	Non-motorized - Segment D4	Design & ROW					\$ 250	\$ 25				\$ 275
Huron River Dr B2B Trail between Zeeb Rd and Delhi Metropark	Scio	Non-motorized - Segment D3	Carryover	\$1,000			\$1,000	\$ 200	\$ 15				\$ 2,215
Primary Road Non-Motorized Total				\$ 1,000	\$ -	\$ -	\$ 1,100	\$ 450	\$ 50	\$ 520	\$ 5	\$ 20	\$ 3,145
Grand Total				\$ 10,601	\$ -	\$ 173	\$ 6,889	\$ 704	\$ 462	\$ 7,476	\$ 2,426	\$ 2,166	\$ 30,897

Appendix J: 2024 Local Road Project List

2024 Local Road Projects				Federal/State Grant			Contributions from Others			WCRC Expenditures			Total Cost
Project Location	Township	Type of Project	Status	Contracted Construction	Consultant Services and Materials	WCRC Staff	Contracted Construction	Consultant Services and Materials	WCRC Staff	Contracted Construction	Consultant Services and Materials	WCRC Staff	
2023 Local Road Program	Pittsfield & Ypsilanti	Resurfacing	Carryover				\$ 509						\$ 509
Bemis Rd between Stony Creek Rd and Hitchingham Rd	Ypsilanti & Augusta	Pave Gravel Rd	Const.				\$ 400			\$ 2,300	\$ 180	\$ 60	\$ 2,940
Brown Dr between M-52 and end of pavement	Sylvan	Pulverize & Pave	Const.				\$ 252						\$ 252
Bush Rd between Sibley Rd and Lingane Rd	Sylvan	Pulverize & Pave	Const.				\$ -						\$ -
County-Wide Local Road Matching Program	County-wide	Township Matching Program	Const				\$ 5,500	\$ 3,320	\$ 680		\$ 700	\$ 1,300	\$ 11,500
McKernan Rd between M-52 and end of pavement	Sylvan	Pulverize & Pave	Const.				\$ 96						\$ 96
Westboune Ct between M-52 and Pipeline Crossing	Lyndon	Pulverize & Pave	Const.				\$ 92						\$ 92
Local Road Pavement Total				\$ -	\$ -	\$ -	\$ 6,849	\$ 3,320	\$ 680	\$ 2,300	\$ 880	\$ 1,360	\$ 15,389
Gravel Road Projects													
Joy Rd between Whitmore Lk Rd and Earhart Rd	Ann Arbor/Northfield	Limestone and Drainage	Const.					\$ 200	\$ 400				\$ 600
Local Road Limestone Total				\$ -	\$ -	\$ -	\$ -	\$ 200	\$ 400	\$ -	\$ -	\$ -	\$ 600

Appendix J: 2024 Local Road Project List

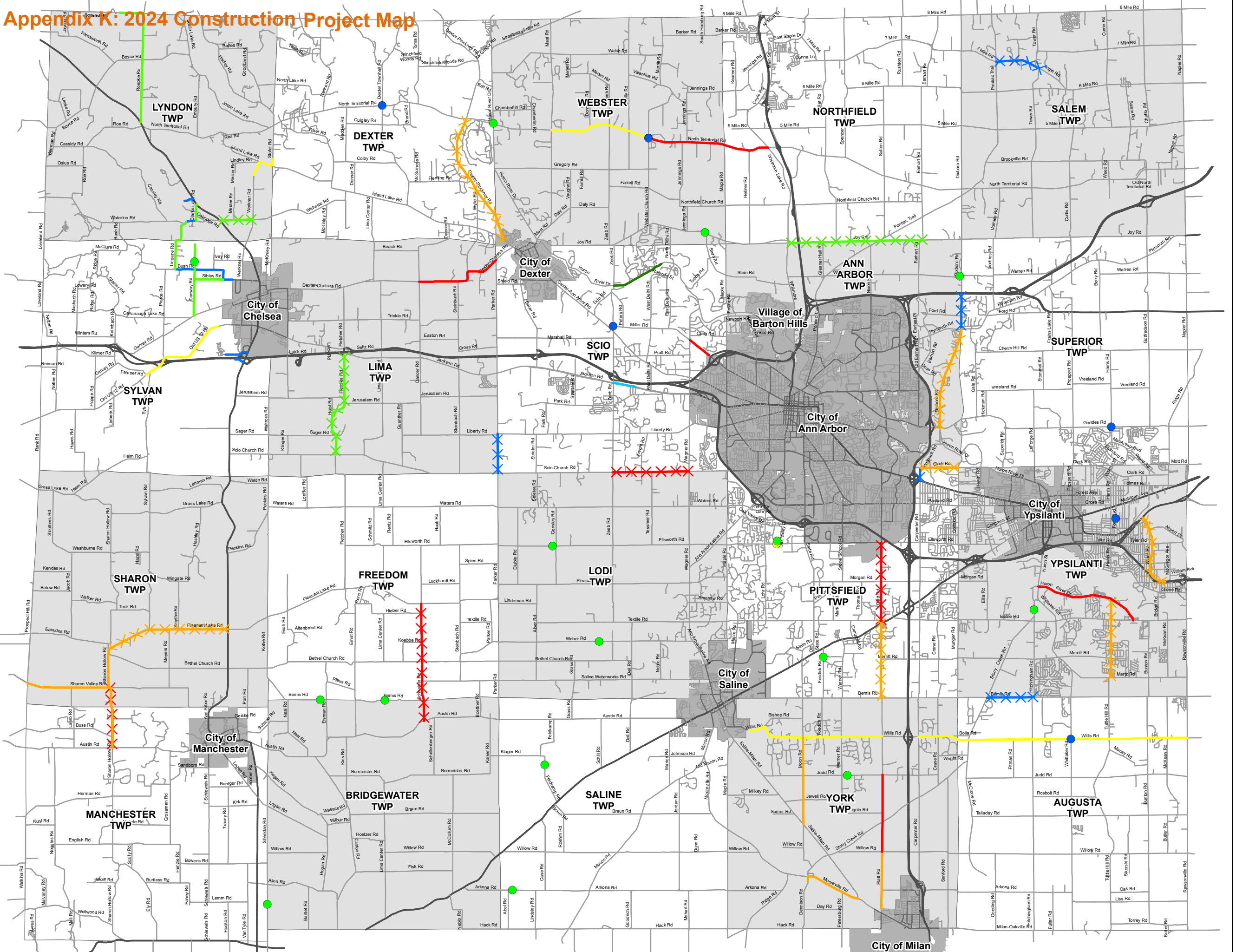
2024 Local Road Projects				Federal/State Grant			Contributions from Others			WCRC Expenditures			Total Cost
Project Location	Township	Type of Project	Status	Contracted Construction	Consultant Services and Materials	WCRC Staff	Contracted Construction	Consultant Services and Materials	WCRC Staff	Contracted Construction	Consultant Services and Materials	WCRC Staff	
Bridge & Culvert Projects													
Arkona Rd east of Abel Rd	Saline	Culvert - Stm Grant	Const					\$ 36	\$ 72		\$ 12	\$ 25	\$ 145
Bemis Rd east of Ernst Rd	Bridgewater/Freedom	Culvert - Stm Grant	Const					\$ 6	\$ 11		\$ 2	\$ 4	\$ 23
Bemis Rd west of Eisman Rd	Bridgewater/Freedom	Culvert - Stm Grant	Const					\$ 22	\$ 43		\$ 7	\$ 14	\$ 86
Cherry Hill Rd over Fleming Creek	Superior	Bridge Replacement	Design								\$ 30	\$ 5	\$ 35
Conway Rd north of Bush Rd	Sylvan	Culvert Replacement	Const.					\$ 50	\$ 100				\$ 150
Ellsworth Rd west of Gensley	Lodi	Culvert - Stm Grant	Const					\$ 15	\$ 29		\$ 5	\$ 10	\$ 59
Feldkamp Rd south of Klager Rd	Saline	Culvert - Stm Grant	Const					\$ 11	\$ 23		\$ 4	\$ 8	\$ 46
Fosdick Rd south of Tamarack	Pittsfield	Culvert - Stm Grant	Const					\$ 24	\$ 47		\$ 8	\$ 16	\$ 95
Huron River Dr north of N. Territorial Rd	Webster	Culvert - Stm Grant	Const					\$ 15	\$ 27		\$ 5	\$ 9	\$ 56
Joy Rd west of Stein Rd	Webster	Culvert - Stm Grant	Const					\$ 45	\$ 91		\$ 15	\$ 31	\$ 182
Judd Rd east of Warner Rd	York	Culvert - Stm Grant	Const					\$ 39	\$ 77		\$ 16	\$ 23	\$ 155
Oak Valley Dr north of Rancho Dr	Pittsfield	Culvert - Stm Grant	Const					\$ 22	\$ 45		\$ 8	\$ 15	\$ 90
Sharon Valley Rd over River Raisin	Sharon	Bridge Replacement	Design								\$ 385	\$ 10	\$ 395
Sheridan Rd south of Allen Rd	Bridgewater/Manchester	Culvert - Stm Grant	Const					\$ 30	\$ 60		\$ 10	\$ 20	\$ 120
Weber Rd west of Zeeb Rd	Lodi	Culvert - Stm Grant	Const					\$ 20	\$ 40		\$ 7	\$ 14	\$ 81
Local Road Bridge & Culvert Total				\$ -	\$ -	\$ -	\$ -	\$ 335	\$ 665	\$ -	\$ 514	\$ 204	\$ 1,718

Appendix J: 2024 Local Road Project List

2024 Local Road Projects				Federal/State Grant			Contributions from Others			WCRC Expenditures			Total Cost
Project Location	Township	Type of Project	Status	Contracted Construction	Consultant Services and Materials	WCRC Staff	Contracted Construction	Consultant Services and Materials	WCRC Staff	Contracted Construction	Consultant Services and Materials	WCRC Staff	
Traffic & Safety Projects													
County-wide Pavement Marking Program	County-wide	Pavement Marking Program	Const								\$ 81	\$ 2	\$ 83
County-wide	County-wide	Guardrail Program	Const							\$ 60		\$ 5	\$ 65
County-wide	County-wide	Traffic Calming	Const					\$ 75	\$ 25				\$ 100
		Local Road Traffic & Safety Total		\$ -	\$ -	\$ -	\$ -	\$ 75	\$ 25	\$ 60	\$ 81	\$ 7	\$ 248
Non-Motorized Projects													
		Local Road Non-Motorized Total		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
		Grand Total		\$ -	\$ -	\$ -	\$ 6,849	\$ 3,930	\$ 1,770	\$ 2,360	\$ 1,475	\$ 1,571	\$ 17,955

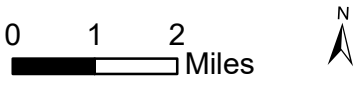


2024 Road & Bridge Improvement Projects



Legend - Project Type

- XXX Millage Project
- Mill/Overlay
- Pulverize/Overlay or Reconstruct
- Concrete Repairs
- Sealcoat
- Limestone Overlay
- Non-Motorized Path
- Safety Project (sign upgrades & curve enhancement, rumble strips)
- Bridge/Culvert Project
- Bridge Maintenance
- Intersection Project
- Safety Project



Appendix L: Equipment Purchases List

2024 - Road Equipment				
Type	Qty	Unit Price (000's)	Total Cost (000's)	Status
Aerial Lift Truck - Signals	1	\$ 204	\$ 204	Ordered in 2022, delivery expected in 2024
Graders	1	\$ 410	\$ 410	Ordered in 2023, arrived and in-service
Graders	2	\$ 410	\$ 820	Replace #464, life cycle with buy-back option
Heavy Trucks	5	\$ 380	\$ 1,900	Ordered in 2023, delivery expected Q4 2024
Heavy Trucks-Fit Up	8	\$ 220	\$ 1,760	Cab and chassis received 2023, fit up 2024
Heavy Trucks-Cab and Chassis	6	\$ 126	\$ 756	Cab and chassis received early 2024
Pickups/SUVs for operations, engineering and administration	9	\$ 55	\$ 495	
Poly Tanker (dust control)	1	\$ 235	\$ 235	Ordered in 2023, delivery expected in 2024
Semi-truck	1	\$ 250	\$ 250	Use for dust control and equipment transport
Total			\$ 6,830	

Appendix M: Facility Projects List

2024 - Facilities			
Location	Improvement	Total Cost (000's)	Status
Main Yard	Salt Barn	\$ 1,719	carryover from 2023
Main Yard	Roof Repairs	\$ 250	
Main Yard	Replace HVAC Rooftop Unit	\$ 250	
Main Yard	Green Barn Storage	\$ 40	
Main Yard	Parking Lot Paving	\$ -	
Manchester Yard	Replace Main Floor Drain System	\$ 50	carryover from 2023
SESC	Replace HVAC Makeup Air Units	\$ 200	carryover from 2023
SESC	Material Storage Building Repairs	\$ 227	
SESC	DEF system	\$ 60	
All WCRC Properties	Replace Drinking Fountains	\$ 30	
Kaiser Mineral Brine Well	Replace Casing and Rods	\$ 200	carryover from 2023
Total		\$ 3,026	

*Yellow Highlights are Q2 adjustments Page 36

Appendix N: IT Projects List

2024 - IT Projects			
Location	Improvement	Total Cost (000's)	Status
County-wide	22 laptops, 3 desktops - computer refreshes	\$55	
Main Yard	Hyperconverge Server Replacement	\$200	
Cell phones	Upgrades	\$5	
Total		\$260	

Appendix O: Projected 2025 & 2026 Budgets

	2025 BUDGET	2026 BUDGET
REVENUES		
Mich. Transportation Fund	38,300	39,000
Federal/State Funds Trunkline Maintenance Township	10,752	13,989
Contribution Other Contribution	3,595	3,595
Miscellaneous Inc.	5,974	2,100
	3,661	-
	2,780	2,780
TOTAL	65,062	61,464
EXPENDITURES		
Administration	1,859	1,921
Operations	13,056	13,317
Engineering	4,266	4,407
Nondepartmental	10,685	11,260
Debt Service	1,334	1,252
Total expenditures b/f project expenditures	31,200	32,157
Project expenditures:		
Reimb Road, C/O and STL	36,553	33,901
TOTAL EXPENSES	67,754	66,059
REVENUES Over/(Under) EXP 2024	(2,691)	(4,594)
Fund Balance (projected) 2025 Fund	17,704	17,704
Balance (projected) 2026 Fund Balance (projected)	15,013	15,013
		10,419